

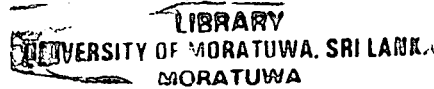
**MANAGEMENT OF PROJECTS WITH
BENEFICIARY PARTICIPATION:
CASE STUDY – REHABILITATION OF
INTERNAL ESTATE ROADS**



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MASTER OF SCIENCE
IN

CONSTRUCTION PROJECT MANAGEMENT

S. Viraj Ekanayakage
Department of Civil Engineering
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May 2011



MANAGEMENT OF PROJECTS WITH BENEFICIARY PARTICIPATION: CASE STUDY – REHABILITATION OF INTERNAL ROADS OF ESTATES

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the Degree of Master of Science.

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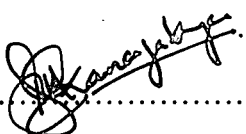
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This is to certify that this thesis submitted by S.Viraj Ekanayakage is a record of the candidate's own work carried out by him/her under my supervision. The matter embodied in this thesis original and has not been submitted for the award of any other degree.

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ABSTRACT

Beneficiary participation is an important factor for donor funded projects. Since it gives many benefits and final product to the community, donors are always insisting projects with beneficiary participation. However, for smooth execution of beneficiary participatory projects has to cross many hurdles for its successful completion. Identify those drawbacks and addressing to them is necessary.

The relationship between the Donors, a Project Office, and the Engineering Body (RDA) is critical to existing organizational capacity, efficient project implementation and the subsequent institutionalization of project outcomes. This issue has not been given sufficient attention in the literature on the subject of project based organizations, which does not attempt to evaluate the Donor's or Project Office level of integration within the main organization, and the effect of this relationship on project implementation and institutional capacity and sustainability of project outcomes.

This research explores the literature and develop a model to analyse the factors effecting on successful completion of beneficiary participatory projects. The methodology includes a literature review on Beneficiary participation in rural development projects, benefits on beneficiary participation and its obstacles and constraints, beneficiary participation in Sri Lankan context. Also it includes a preliminary interview with project directors and JICA officials.

This research has taken the Estate road rehabilitated data, which were executed under the Plantation Development Project (PDP/PRP II). The data are used for the analysis and derivation of conclusions.

The research concludes that there are many factors that affect to the successful completion of beneficiary participatory projects. The findings have an emphasis on more site visits by the management staff. The rehabilitation of a particular road will be according to its location and the conditions. Fixing to a predetermined amount will stuck the executing parties. Findings have extended to management staff distances, vehicle allocations to staffs, payment procedures, meeting minutes to be distributed on time to site and also recommending to some team building and coordination programmes with management and beneficiary parties.

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CONTENTS

1. INTRODUCTION	1
1.1 Research Background	1
1.2 Problem Definition.....	3
1.3 Objectives	4
1.4 Methodology	4
1.5 Summery	5
2. LITERATURE REVIEW	6
2.1 Introduction.....	6
2.2 Historic Perspective	7
2.3 Benefits	8
2.4 Beneficiary Participation in Rural Development Projects	9
2.5 Issues in Community Related Procurement and Disbursements.....	15
2.5.1 Issues in Procurement	15
2.5.2 Issues in Contracting.....	16
2.5.3 Issues in Disbursement.....	16
2.5.4 Mechanisms Increasing Accountability.....	16
2.5.5 Institutional Aspects.....	17
2.5.6 Borrower Related Issues.....	17
2.6 Why Participation and What are the Obstacles?	18
2.6.1 Group and Individual Development Approach	18
2.6.2 Arguments for Beneficiary Participation	19
2.6.3 Constraints of Participation.....	20
2.7 Strategies to Promote Participation.....	22
2.8 Identification of Project Areas, beneficiaries and Their Needs	26
2.9 Post Tsunami Reconstruction with Beneficiary Participation	27
2.9.1 Factors affecting beneficiary participation.....	28
2.9.2 Degree and Elements of Participation.....	30
2.9.3 User Investment in the System.....	30
2.10 Relationships between Beneficiary Participation and its Determinants.....	31
2.10.1 Extent of Local Control.....	31
2.10.2 Determinants of Participation	33
2.10 Demand.....	35
2.11 Summery	35
3. RESEARCH METHODOLOGY.....	37

3.1. Research Purpose	37
3.2. Research Approach	39
3.2.1. Quantitative Approach	39
3.2.2. Qualitative Research	39
3.3. Research Strategy	40
3.4. Sample Selection	40
3.5. Appropriate Survey Design	41
3.6. Method of Data Collection	41
3.7. Secondary Data	42
3.8. Data Analysis and Interpretation	42
3.9 Summery	42
4. DATA ANALYSIS AND DISCUSSION	43
4.1. Data Analysis	43
4.2. Descriptive Data Analysis	43
4.3 Summery	64
5. CONCLUSIONS AND RECOMMENDATIONS	66
5.1 Conclusions	66
5.2 Recommendations	69
5.3 Recommendations for Future Research	69
APPENDIX	71
1. Secondary Data Analysis sheets	71
2. Questionnaire used in the survey	71

LIST OF FIGURES

Figure 1 Site visits by management party at successful projects.....	43
Figure 2 Site visits by management party at unsuccessful projects.....	44
Figure 3 Average distances to travel.....	45
Figure 4 How management staff travels to site	45
Figure 5 Beneficiaries concreting Experience - By Management Staff	47
Figure 6 Beneficiaries' Road Construction Experience - By Beneficiaries	48
Figure 7 Beneficiaries Road Construction Experience - By Management	48
Figure 8 Technical Instruction given at Regular Intervals – successful Projects	49
Figure 9 Technical Instruction given at Regular Intervals - Unsuccessful projects	50
Figure 10 Payments a Timeeneficiaries done on Time - Successful Projects	50
Figure Error! Bookmark not defined. Payments done on Time - Unsuccessful Projects	51
Figure 11 Payments Procedure - Successful Projects	52
Figure 12 Payments Procedure - Unsuccessful Projects	53
Figure 13 Payments held due to unavailability of Core-Cutting Machine - Successful Projects.....	54
Figure 14 Payments held up due to unavailability of Core-Cutting Machine - Unsuccessful Projects	54
Figure Error! Unknown switch argument. Most Delayed Process in the Project - Successful Projects.....	55
Figure Error! Unknown switch argument. Most Delayed Process in the Project - Unsuccessful Projects	56
Figure 17 Minimum Comfortable Allocation - Successful Projects.....	56
Figure 18 Minimum Comfortable Allocation - Unsuccessful Projects	57
Figure 19 How RDA check the Thickness - Successful Projects	58
Figure 20 How RDA check the Thickness - Unsuccessful Projects	58
Figure 21 How quickly Receive the Meeting Minutes – Successful Projects	60
Figure 22 How Quickly Receive the Meeting Minutes - Unsuccessful Projects.....	61
Figure 23 Get Good Coordination from Other Party - Successful Projects.....	62
Figure 24 Get Good Coordination from Other Party - Unsuccessful Projects	63

LIST OF TABLES

Table 1 Research Methodologies.....	38
Table 2 Sample Selection.....	41



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ABBREVIATIONS AND ACRONYMS

ADB	-	Asian Development Bank
FAO	-	Food and Agriculture Organisation
IFAD	-	International Fund for Agriculture Development
ILO	-	International Labour Organization
JICA	-	Japan International Cooperation Agency
NGO	-	Non Governmental Organisation
PDP	-	Plantation Development Project
PPP	-	Pilot Participatory Project
PRP II	-	Plantation Rehabilitation Project
UN	-	United Nations

WB



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