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## **APPENDIX 1**

# The questionnaire with the literature and questionnaire reference

Question 1 to 65 measured one to five licker scale where 1 =strongly agree and 5 =strongly disagree

Question	Literature
1) Do you believe that you	(Johnson et al., 2001))
posse the required knowledge,	
skill and ability to work from	
home?	
2) Do you think your team	(Hunsaker and Hunsaker, 2008).
mates have the required	
technical skills to work	
independently?	
3) Have you provided with the	Towers et al., (2005)
latest technology to work	
remotely and does it get	
reviewed frequently?	
4) Do you get frequent	(Ryssen and Godar, 2000)
trainings/soft skill/technical?Ur	iversity of Moratuwa, Sri Lanka.
5) Does the team uses cloud E1	ectronic Theses & Dissertations
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higher degree and is there	W.IID.IIIII.ac.IK
dedicated/on-call resources to	
monitor and contact in	
emergency?	
6) Do you use	(Barnes, 2003), (Sudweeks, Collins and December, 1995),
Email(Blackberry etc.,mail	(Metz, 2001).
config), VoIP, VPN, and	
Audio/Video Conferencing	
frequently?	
7) What is the degree of using	(Thissen et al., (2007))
below applications?	
(skype,yahoo	
chat,gtalk,msn,live,e-mails via	
mobile phones)	
8) Does face to face	(Cascio, 2000, Hossain and Wigand, 2004, Kan k an h al l i
communication available	et a l., 2006, Rice et al., 2007)
within the team?	
9) Do you get frequent	
feedback from the peers?	
10) Does the knowledge	(Rosen et al., 2007, Zakariaet al., 2004, Furst et a 1., 2004,
sharing there in the team?	Merali and Davies, 2001, Sridhar et al., 2007, Lipnack and
	Stamps, 2000)
11) Is there a good leadership	

within the team?	
12) Is there satisfactory team	(Chen et al., 2008a)
coordination?	
13) Does your team practice	(Wong and Burton, 2000)
virtual team briefs? And	(Wong and Barton, 2000)
summary of the team brief is	
passing to all the participants?	
14) Do you think that the	(Jong R D,Schalk R and Curseu P L, 2008).
characteristics of team	(Joing R D, Schurk R und Cursed F D, 2000).
members are irritating?	
15) Are you motivated with	(Hertel, Konradt, and Orlikowski, 2004)
your work?	(Tortor, Romad, and Ormowski, 2001)
16) Is the particularism high	
in the team?	
17) Is there openness in the	
team?	
18) Do you believe that the	
supportiveness of team	
members is very high?	
19) Do you believe that the	
supportiveness of team	
members is very high?	
19) Do you feel like left alone	
	iversity of Moratuwa, Sri Lanka.
20) Are you satisfied with the 1	ectronic Theses & Dissertations
size of the team?	ectronic Theses & Dissertations
21) Does the Innovativeness	(Leen d ers et al., 2003, Prasad and Akhilesh, 2002, Atuah
of the job is high?	en e-Gima,2003, Badrinarayanan and Arnett, 2008)
22) You are happy with your	(Bell and Kozlowski, 2002)
team selection?	
23) Are you satisfied with the	(Kayworth and Leidner, 2002).
management support you get?	
24) Do you posse the required	
knowledge, skill and ability to	
move up the ladder in your	
organization?	
25) Would you say that most	The National Opinion Research Center's General Social
people can be trusted or that	Survey, 1972–1994.
you can't be too careful in	
dealing with people?	
26) Are there policies and	(Hunsaker and Hunsaker, 2008).
procedure in the organization?	
28) Do you believe that racial	http://www.iq.harvard.edu/blog/sss/archives/measuring%20t
and national differences in the	rust_Glaeser%20et%20al%202000.pdf
team are a barrier for trust?	
29) Do you trust your team	(Rosen et al., 2007, Cascio, 2000, Ki rkman et al., 2002, T
mate when you share the	aifi, 2007)
work?	
20) Deeg your team have a	(Hertel et al., 2005)
30) Does your team have a	(1101001 00 01., 2000)

vision and goals to achieve?	
31) Do you believe that the	
supportiveness of team	
members is very high?	$(\mathbf{D}_{\text{rescanses}} + 1 \mathbf{C}_{\text{resc}}; \mathbf{f}_{\text{resc}} + 1 0 0 7, \mathbf{C}_{\text{resc}}; \mathbf{f}_{\text{resc}}; \mathbf{f}_{\text{resc}} + 1 0 0 0 1)$
32) Virtual team members	(Pawar and Sharifi, 1997, Schmidt et al., 2001)
exchange enough social	
information to develop	
stronger cohesion?	
33) Do you give 100% effort	
in the heat of the action	
whether you're up or down in	
the situation?	
34) Can you take personal	(Johnson et al., 2001, Precup et al., 2006)
responsibility for your	
mistakes and work hard to	
correct them?	
35) Do you really want to be	
recognized in your field?	
36) Does the team compose a	(Bell and Kozlowski, 2002, Griffith et al., 2003, Shachaf,
blend people with differences	2005)
like gender, race, ethnicity and	
age?	
37) Does each other respect	(Wong and Burton, 2000, Martinez-Sanchez et al., 2006)
the cultural values of different	iversity of Moratuwa, Sri Lanka.
38) Do the male and female	ctronic Theses & Dissertations (Munkvold and Zigurs, 2007, Boutellier et al., 1998)
engineers working together WV	vw.lib.mrt.ac.lk
peacefully?	
39) Do you get enough time to	(WHO 2002).
take care of your health?	
40) Are you very comfortable	(WHO 2002).
working late nights/early	
mornings?	
41) Do you use wireless	(WHO 2002).
broadband dongles more than	
5 hrs per day?	
42) Do you frequently use	(WHO 2002).
mobile phones to	
communicate?	
43) Does the team mates	(Bell and Kozlowski, 2002).
spreaded over the globe?	· · · · · · · · · · · · · · · · · · ·
44) Is there any overlapping	(Bal and Gundry, 1999)
working hours??	(,,,,,,,,,
45) Is your team leader is an	
isolated leader (like in a	
support Team, team leader is	
alone at a site in Sydney with	
teams members split across	
several other sites like in Sri	
several other sites like in SII	

Lanka, etc)?	
46) You have enough time to	(Bailyn; Drago; Kochan 2001)
be with the family?	(Duilyn, Diugo, Hoonail 2001)
47) Are you frequently	
working on weekends	
48) Do you believe that virtual	
work is a threaten or risk for a	
successful family life?	
49) Does the company grant	
dinners, team outings, parties	
etc as the recognition of	
excellent team work and to	
enhance the team bond?	
50) Can save fuel, food,	
vehicle maintenance costs if	
you work from home?	
51) Does the joint team	(Chudoba et al., 2005, Poehler and Schumacher, 2007)
performance very high?	
52) Does the error rate of the	(Martins et al., 2004, Rice et al., 2007, Chen et al., 2008b)
team is high?	
53) Do you believe that the	
innovativeness and creative Ur	iversity of Moratuwa, Sri Lanka.
ideas within the team is high?	ectronic Theses & Dissertations
J4) Does the team Annual to	
	vw.lib.mrt.ac.lk
independently?	
55) Does the team get notes of	(Gaudes et al., 2007, Ortiz d e Gu i nea et al., 2005, Piccoli
appreciation for the good	et al., 2004)
work from the client?	
56) Does the existing clients	(Jain and Sobek, 2006)
make agreements with your	
company for new projects?	
57) Do you provide software	
solutions for major global	
companies?	
58) Do you get separate	
allowance for the virtual work?	
59) Do you believe the allowance is fair?	
60) Do you get annual salary	
reviews and bonuses?	
61) Is there a reward system to	Rack O,Ellward T,Hertel G,Konradt U (2010)
recognize the engineers?	Rack O, Liiward 1, Heiter O, Kolliaut O (2010)
62) Do you get the	
opportunity to travel foreign	
countries as you are in a	
support team?	
support touin.	

(2) Do you got oogh nowondo	(Dol and Tag. 2001b Hartel at al. 2005)
63)Do you get cash rewards	(Bal and Teo, 2001b, Hertel et al., 2005).
for the outstanding work	
64) Does the company	
recognize support team as one	
of the main source of creating	
revenue?	
65) Can save fuel, food,	(McDonough et al., 2001, Rice et al., 2007, Bergiel et al.,
vehicle maintenance costs if	2008)
you work from home?	
66) Your Age?	
67) Gender	
68) Country of living	
69) Marital Status	
70) Employment status?	
71)Education completed	
72) How many members are	
there in your family?	
73) What is your perception	
on Virtual teams and virtual	
collaboration?	
74) If you given the	
opportunity to move to non	
virtual team (conventional),	
	iversity of Moratuwa, Sri Lanka.
75) What is the reason for E10	ectronic Theses & Dissertations
your move or stav	vw.lib.mrt.ac.lk
W V	v w.110.1111.au.1K

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Ebrahim, N.A,Ahmed, S,Taha, Z.,(2009) : Virtual Teams: a Literature Review, Australian Journal of Basic and Applied Sciences , 3(3): 2653-2669, 2009 ISSN 1991-8178

## **APPENDIX 2**

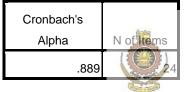
## Cronbach's alpha output

## **Scale: Virtual Collaboration**

Case Processing Summary			
		N	%
Cases	Valid	51	47.2
	Excluded <sup>a</sup>	57	52.8
	Total	108	100.0

a. Listwise deletion based on all variables in the procedure.

### **Reliability Statistics**



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## Scale: Task Process

Case Processing Summary			
-	-	Ν	%
Cases	Valid	87	80.6
	Excluded <sup>a</sup>	21	19.4
	Total	108	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics Cronbach's Alpha N of Items

<b>Reliability Statistics</b>		
Cronbach's Alpha	N of Items	
.830	10	

## **Scale: Socio Emotional Process**

Case	Processing	Summary
------	------------	---------

		N	%
Cases	Valid	87	80.6
	Excluded <sup>a</sup>	21	19.4
	Total	108	100.0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics Cronbach's Alpha Notliens .762

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### **Scale: Job Satisfaction**

	-	Ν	%
Cases	Valid	87	80.6
	Excluded <sup>a</sup>	21	19.4
	Total	108	100.0

**Case Processing Summary** 

a. Listwise deletion based on all variables in the procedure.

### **Reliability Statistics**

Cronbach's Alpha	N of Items
.768	7

## Scale: Productivity

Case Pr	ocessing	Summary
---------	----------	---------

	-	N	%
Cases	Valid	87	80.6
	Excluded <sup>a</sup>	21	19.4
	Total	108	100.0

a. Listwise deletion based on all variables in the procedure.

### Reliability Statistics

Cronbach's Alpha	N of Items
.781	10

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## **Descriptive statistics**

	Notes	
Output Created		2011-11-23T22:54:17.716
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User defined missing values are treated as
		missing.
	Cases Used	All non-missing data are used.
Syntax		DESCRIPTIVES VARIABLES=T EC M TR CO
		CMT CD H GD PL PR <b>JS</b>
	University of Moratuwa	STATISTICS MEAN STDDEV MIN MAX.
	Electronic Theses & Di	ssertations
Resources	Recessori Emenrt. ac.lk	0:00:00.000
	Elapsed Time	0:00:00.000

	Ν	Minimum	Maximum	Mean	Std. Deviation	
Technology	87	1.00	4.00	2.1806	.66632	
Effective Communication	87	1.00	4.44	2.3206	.51379	
Motivation	87	1.10	3.80	2.5264	.51905	
Trust	87	1.00	4.50	2.8477	.80003	
Cohesion	87	1.00	4.67	2.3831	.75829	
Commitment	87	1.00	5.00	2.3333	.94827	
Cultural Diversity	87	1.00	3.67	2.0000	.61211	
Health Issues	87	1.00	4.75	2.3391	.69881	
Geographic Dispersion	87	1.00	5.00	2.0460	.69359	
Co-ordination of Personnel Life	87	2.00	4.00	3.2146	.52330	
Productivity	87	1.00	4.10	2.1839	.58882	
Job Satisfaction	87	2.14	4.29	2.8818	.64963	
Valid N (listwise)	87					

### **Descriptive Statistics**



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	Notes	
Output Created		2011-11-23T22:58:04.119
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax	University of Moratuwa Electronic Theses & Di www.lib.mrt.ac.lk	REGRESSION /MISSINGLISTWISE STATISTICS COEFF OUTS R ANOVA /CRITERIA=PIN(.05) POUT(.10) /NOORIGIN /DEPENDENT JS /METHOD=ENTER T EC M.
Resources	Processor Time	0:00:00.000
	Elapsed Time	0:00:00.000
	Memory Required	4204 bytes
	Additional Memory Required for Residual Plots	0 bytes

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Motivation, Technology, Effective Communicationª		Enter

a. All requested variables entered.

b. Dependent Variable: Job Satisfaction

#### **Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.431ª	.185	.156	.59684

a. Predictors: (Constant), Motivation, Technology, Effective Communication

# University of Moratuwa, Sri Lanka.

Model		Electronic T Sum of Squares	Theses & I	Dissertations Mean Square	F	Sig.
1	Regression	<u>www.110.111</u> 6.728	I.ac.IK	2.243	6.296	.001 <sup>a</sup>
	Residual	29.566	83	.356		
	Total	36.294	86			

a. Predictors: (Constant), Motivation, Technology, Effective Communication

b. Dependent Variable: Job Satisfaction

### **Coefficients**<sup>a</sup>

	Unstandardized Coefficients		Standardized Coefficients			
Model		В	Std. Error	Beta	t	5
1	(Constant)	2.947	.333		8.853	
	Technology	.385	.113	.395	3.410	1
	Effective Communication	798	.221	631	-3.608	i
	Motivation	.375	.208	.300	1.802	

a. Dependent Variable: Job Satisfaction

	Notes	
Output Created		2011-11-23T23:02:17.650
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
		missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax	University of Moratuwa Electronic Theses & Dia www.lib.mrt.ac.lk	REGRESSION /MISSING LISTWISE SCITATIONS /STATISTICS COEFF OUTS R ANOVA
	www.mo.mit.ac.ik	/CRITERIA=PIN(.05) POUT(.10)
		/NOORIGIN /DEPENDENT PR
		/METHOD=ENTER T EC M.
Resources	Processor Time	0:00:00.016
	Elapsed Time	0:00:00.017
	Memory Required	4204 bytes
	Additional Memory Required for	0 bytes
	Residual Plots	0 bytes

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Motivation, Technology, Effective Communicationª		Enter

a. All requested variables entered.

b. Dependent Variable: Productivity

#### **Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.984ª	.967	.966	.10822

a. Predictors: (Constant), Motivation, Technology, Effective Communication

# University of Moratuwa, Sri Lanka.

Model		Electronic 1 Sum of Squares	theses & I	Dissertations Mean Square	F	Sig.
1	Regression	<u>w w w .110.111</u> 28.845	L.al.IK	9.615	820.947	.000ª
	Residual	.972	83	.012		
	Total	29.817	86			

a. Predictors: (Constant), Motivation, Technology, Effective Communication

b. Dependent Variable: Productivity

### **Coefficients**<sup>a</sup>

-			melents			
		Unstandardized Coefficients		Standardized Coefficients		
Model		В	Std. Error	Beta	t	Sig.
1	(Constant)	.067	.060		1.104	.273
	Technology	.788	.020	.891	38.425	.000
	Effective Communication	.217	.040	.189	5.412	.000
	Motivation	041	.038	036	-1.091	.279

a. Dependent Variable: Productivity

	Notes	
Output Created		2011-11-23T23:45:56.102
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
		missing.
	Cases Used	Statistics are based on cases with no missing
Syntax	University of Moratuwa Electronic Theses & Di www.lib.mrt.ac.lk	
Resources	Processor Time	0:00:00.016
	Elapsed Time	0:00:00.017
	Memory Required	4604 bytes
	Additional Memory Required for Residual Plots	0 bytes

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Motivation, Task		
	Process,		
	Technology,		Enter
	Effective		
	Communication <sup>a</sup>		

a. All requested variables entered.

b. Dependent Variable: Job Satisfaction

#### Model Summary

				Std. Error of the
Model	R	R Square	Adjusted R Square	Estimate
1	.461 <sup>a</sup>	.212	.174	.59040

a. Predictors: (Constant), Motivation, Task Process, Technology, Effective Communication



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Mod	el	Sum of Squares	df	Mean Square	F	Sig.
1	Regression	7.711	4	1.928	5.530	.001ª
	Residual	28.583	82	.349		
	Total	36.294	86			

a. Predictors: (Constant), Motivation, Task Process, Technology, Effective Communication

b. Dependent Variable: Job Satisfaction

		Coe	fficients <sup>a</sup>			
		Unstandardize	ed Coefficients	Standardized Coefficients		
Mode	I	В	Std. Error	Beta	t	Sig.
1	(Constant)	3.054	.335		9.105	.000
	Task Process	232	.138	247	-1.679	.097
	Technology	.504	.132	.517	3.811	.000
	Effective Communication	641	.238	507	-2.694	.009
	Motivation	.317	.209	.253	1.520	.132

a. Dependent Variable: Job Satisfaction

# Regression

Notes

	Notes	
Output Created		2011-11-24T00:07:31.410
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset University of Moratuwa Ellectronic Theses & Dis Weight .lib.mrt.ac.lk Split File N of Rows in Working Data File	
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
Missing value Handling	Definition of Missing	missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax		REGRESSION /MISSING LISTWISE /STATISTICS COEFF OUTS R ANOVA /CRITERIA=PIN(.05) POUT(.10) /NOORIGIN /DEPENDENT JS /METHOD=ENTER T EC M TASKPRO OP1 OP2 OP3.
Resources	Processor Time	0:00:00.016
	Elapsed Time	0:00:00.017
	Memory Required	5852 bytes

	Notes	
Output Created		2011-11-24T00:07:31.410
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
		missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax		REGRESSION
		MISSING LISTWISE
		/STATISTICS COEFF OUTS R ANOVA /CRITERIA=PIN(.05) POUT(.10)
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	Electronic Theses & Di	SØERENDENT JS
	www.lib.mrt.ac.lk	/METHOD=ENTER T EC M TASKPRO OP1
		OP2 OP3.
Resources	Processor Time	0:00:00.016
	Elapsed Time	0:00:00.017
	Memory Required	5852 bytes
	Additional Memory Required for	0 bytes
	Residual Plots	

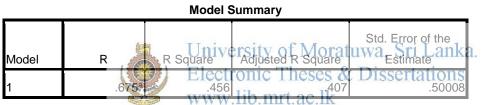
Notes

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Motivation*		
	TaskProcess,		
	Technology,		
	Motivation, Effective		
	Communication,		Enter
	Task Process,		
	Technology *task		
	process,		
	EC*taskprocess <sup>a</sup>		

a. All requested variables entered.

b. Dependent Variable: Job Satisfaction



a. Predictors: (Constant), Motivation\* TaskProcess, Technology, Motivation, Effective Communication, Task Process, Technology \*task process, EC\*taskprocess

Mc	odel	Sum of Squares	df	Mean Square	F	Sig.
1	Regression	16.538	7	2.363	9.447	.000 <sup>a</sup>
	Residual	19.756	79	.250		
	Total	36.294	86			

a. Predictors: (Constant), Motivation\* TaskProcess, Technology, Motivation, Effective Communication, Task Process, Technology \*task process, EC\*taskprocess

b. Dependent Variable: Job Satisfaction

		Coef	ficients <sup>a</sup>			
		Unstandardized Coefficients		Standardized Coefficients		
Model		В	Std. Error	Beta	t	Sig.
1	(Constant)	.823	.775		1.062	.291
	Technology	2.021	.362	2.073	5.583	.000
	Effective Communication	-3.665	.896	-2.899	-4.091	.000
	Motivation	2.933	.903	2.343	3.248	.002
	Task Process	.730	.277	.778	2.633	.010
	Technology *task process	619	.136	-2.944	-4.548	.000
	EC*taskprocess	1.242	.302	5.445	4.119	.000
	Motivation* TaskProcess	-1.079	.318	-4.300	-3.394	.001

a. Dependent Variable: Job Satisfaction



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0 bytes

[DataSet0] G:\spss master filea\_1sav.sav

#### Variables Entered/Removed<sup>b</sup>

Model Variables Entered Variables Removed Method
--

1	Motivation*	
	TaskProcess,	
	Technology,	
	Motivation, Effective	
	Communication,	Enter
	Task Process,	
	Technology *task	
	process,	
	EC*taskprocess <sup>a</sup>	

a. All requested variables entered.

b. Dependent Variable: Productivity

### **Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.986ª	.973	.971	.10085

a. Predictors: (Constant), Motivation\* TaskProcess, Technology, Motivation, Effective

Communication, Task Process, Technology task process, ectaskprocessri Lanka.

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### **ANOVA**<sup>b</sup>

Mode	el	Sum of Squares	df	Mean Square	F	Sig.
1	Regression	29.014	7	4.145	407.492	.000ª
	Residual	.804	79	.010		
	Total	29.817	86			

a. Predictors: (Constant), Motivation\* TaskProcess, Technology, Motivation, Effective Communication, Task Process, Technology \*task process, EC\*taskprocess

b. Dependent Variable: Productivity

	Coefficients <sup>a</sup>								
		Unstandardized Coefficients		Standardized Coefficients					
Model		В	Std. Error	Beta	t	Sig.			
1	(Constant)	.416	.156		2.662	.009			
	Technology	.689	.073	.779	9.434	.000			
	Effective Communication	.715	.181	.624	3.956	.000			
	Motivation	620	.182	547	-3.406	.001			
	Task Process	126	.056	148	-2.257	.027			
	Technology *task process	.038	.027	.201	1.398	.166			
	EC*taskprocess	196	.061	947	-3.220	.002			
	Motivation* TaskProcess	.224	.064	.983	3.488	.001			

a. Dependent Variable: Productivity



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-	Notes	
Output Created		2011-11-24T00:14:15.256
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
		missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax		REGRESSION
		/MISSING LISTWISE
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And the second	www.lib.mrt.ac.lk	/DEPENDENT JS
		/METHOD=ENTER T EC M SEP OP4 OP5
		OP6.
Resources	Processor Time	0:00:00.016
	Elapsed Time	0:00:00.014
	Memory Required	5852 bytes
	Additional Memory Required for	0 bytes
	Residual Plots	0 Dytes

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Motivation*SEP,		
	Technology,		
	Motivation, Effective		
	Communication,		Enter
	Socio Emotional		
	Process, Effective		
	com*SEPª		

a. Tolerance = .000 limits reached.

b. Dependent Variable: Job Satisfaction

#### **Model Summary**

				Std. Error of the
Model	R	R Square	Adjusted R Square	Estimate
1	.477 <sup>a</sup>	.227	.169	.59207

a. Predictors: (Constant), Motivation\*SEP, Technology, Motivation, Effective i Lanka. Communication, Socio entronal Process, Effective com\*SEP & Dissertations Electronic Theses & Dissertations www.lib.mrt.ac.lk

	ANOVA <sup>b</sup>								
Model		Sum of Squares	df	Mean Square	F	Sig.			
1	Regression	8.250	6	1.375	3.922	.002 <sup>a</sup>			
	Residual	28.044	80	.351					
	Total	36.294	86						

a. Predictors: (Constant), Motivation\*SEP, Technology, Motivation, Effective Communication, Socio Emotional Process, Effective com\*SEP

b. Dependent Variable: Job Satisfaction

		000	rficients			
		Unstandardized Coefficients		Standardized Coefficients		
Model		В	Std. Error	Beta	t	Sig.
1	(Constant)	1.264	1.384		.913	.364
	Technology	.658	.856	.675	.769	.444
	Effective Communication	779	.382	616	-2.037	.045
	Motivation	.404	.891	.323	.454	.651
	Socio Emotional Process	.962	.762	.689	1.263	.210
	Effective com*SEP	201	.274	843	734	.465
	Motivation*SEP	038	.335	128	113	.911

**Coefficients**<sup>a</sup>

a. Dependent Variable: Job Satisfaction

### Excluded Variables<sup>b</sup>

		University	of Morati	ıwa Sri L	anka	Collinearity Statistics
Model		EleBetalnic				Tolerance
1	Technology*SEP	www.lib.m	rt.ac.lk			.000

a. Predictors in the Model: (Constant), Motivation\*SEP, Technology, Motivation, Effective Communication, Socio Emotional Process, Effective com\*SEP

b. Dependent Variable: Job Satisfaction

	Notes	
Output Created		2011-11-24T00:23:11.068
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
		missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax		REGRESSION
	University of Moratuwa Electronic Theses & Di	
	www.lib.mrt.ac.lk	/NOORIGIN
		/DEPENDENT PR
		/METHOD=ENTER T EC M TASKPRO.
Resources	Processor Time	0:00:00.000
Resources		
	Elapsed Time	0:00:00.000
	Memory Required	4684 bytes
	Additional Memory Required for	0 bytes
	Residual Plots	

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Task Process, Motivation, Technology, Effective		Enter
	Communication <sup>a</sup>		

a. All requested variables entered.

b. Dependent Variable: Productivity

#### Model Summary

				Std. Error of the
Model	R	R Square	Adjusted R Square	Estimate
1	.984 <sup>a</sup>	.968	.966	.10834

a. Predictors: (Constant), Task Process, Motivation, Technology, Effective Communication



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Moc	del	Sum of Squares	df	Mean Square	F	Sig.
1	Regression	28.855	4	7.214	614.623	.000ª
	Residual	.962	82	.012		
	Total	29.817	86			

a. Predictors: (Constant), Task Process, Motivation, Technology, Effective Communication

b. Dependent Variable: Productivity

		Coe	fficients			
		Unstandardized Coefficients		Standardized Coefficients		
Model		В	Std. Error	Beta	t	Sig.
1	(Constant)	.056	.062		.909	.366
	Technology	.776	.024	.878	31.967	.000
	Effective Communication	.201	.044	.176	4.614	.000
	Motivation	035	.038	031	925	.358
	Task Process	.023	.025	.027	.909	.366

**Coefficients**<sup>a</sup>

a. Dependent Variable: Productivity



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	Notes	
Output Created		2011-11-24T00:26:06.131
Comments		
Input	Data	G:\spss master filea_1sav.sav
	Active Dataset	DataSet0
	Filter	<none></none>
	Weight	<none></none>
	Split File	<none></none>
	N of Rows in Working Data File	87
Missing Value Handling	Definition of Missing	User-defined missing values are treated as
		missing.
	Cases Used	Statistics are based on cases with no missing
		values for any variable used.
Syntax		REGRESSION
		/MISSING LISTWISE
		/STATISTICS COEFF OUTS R ANOVA
	University of Moratuwa	/CRITERIA=PIN(.05) POUT(.10)
	Electronic Theses & Di	
	www.lib.mrt.ac.lk	/METHOD=ENTER SEP T EC M.
	Duran Time	0.00.00.000
Resources	Processor Time	0:00:00.000
	Elapsed Time	0:00:00.000
	Memory Required	4684 bytes
	Additional Memory Required for	0 bytes
	Residual Plots	

### Variables Entered/Removed<sup>b</sup>

Model	Variables Entered	Variables Removed	Method
1	Motivation,		
	Technology,		
	Effective		Enter
	Communication,		Enter
	Socio Emotional		
	Process <sup>a</sup>		

a. All requested variables entered.

b. Dependent Variable: Job Satisfaction

#### **Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.456 <sup>a</sup>	.208	.169	.59218

a. Predictors: (Constant), Motivation, Technology, Effective Communication, Socio

Emotional Process



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ANOVA<sup>b</sup>

N	lodel	Sum of Squares	df	Mean Square	F	Sig.
1	Regression	7.538	4	1.885	5.374	.001ª
	Residual	28.756	82	.351		
	Total	36.294	86			

a. Predictors: (Constant), Motivation, Technology, Effective Communication, Socio Emotional Process

b. Dependent Variable: Job Satisfaction

		Coef	fficients <sup>a</sup>			
		Unstandardized Coefficients		Standardized Coefficients		
Model		В	Std. Error	Beta	t	Sig.
1	(Constant)	2.491	.446		5.586	.000
	Socio Emotional Process	.607	.399	.435	1.520	.132
	Technology	.083	.228	.085	.364	.716
	Effective Communication	-1.088	.291	860	-3.743	.000
	Motivation	.505	.224	.404	2.261	.026

a. Dependent Variable: Job Satisfaction



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