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## Annex-01

# List of senior level professionals interviewed

NO	DESIGNTION (EXECUTIVE LEVEL)	INSTITUTION
1	Project Director	PMU
2	Deputy Project Director (P & C)	PMU
3	Deputy Project Director (Engineering.)	PMU
5	Deputy Project Director (E & M)	PMU
6	Chief Resident Engineer	CECB
7	Section Engineer - Tunnel, Power House & Shaft	CECB
8	Senior Site Engineer - Dams	CECB
9	Senior Site Engineer - Tunnel, Power House & Shaft	CECB
10	Senior Engineer - Planning & Monitoring	CECB

## Annex-02

# List of middle level professionals interviewed

NO	DESIGNTION (EXECUTIVE LEVEL)	INSTITUTION
1	Deputy Project Director (MASL)	MASL
2	Project Manager (Mechanical)	CEB
3	Project Manager (Transmission Line)	CEB
4	Senior Civil Engineer	CEB
5	Senior Civil Engineer	CEB
6	Senior Civil Engineer	CEB
7	Material Engineer	CECB
8	Project Engineer - Contracts and Procurement	CECB
9	Senior Geologist	CECB

## Annex-03

# List of junior professionals interviewed

NO	POSITION	INSTITUTION
1	Resident Engineer	CEB
2	Resident Engineer	CEB
3	Resident Engineer	CEB
4	Resident Engineer	Irrigation Dept.
5	Resident Engineer	Irrigation Dept.
6	Mechanical Engineer	MASL
7	Site Engineer (Civil) - Dams - 02	CECB
8	Site Engineer (Civil) - Dams - 03	CECB
9	Site Engineer (Civil) - Power house & Shaft	CECB
10	Mining Engineer	CECB
11	Mechanical Engineer Power house & Shaft - 01	CECB
12	Junior Geologist - 01	CECB
13	Junior Geologist - 02	CECB

#### Annexex-04

### Questionnaire to guide interviews

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1.	Organization
ii.	Designation
iii.	Educational BackgroundPh.D./M.Sc./ B.Sc. etc
iv.	Position Project Director/ DPD/ CRE/ RE/ Snr. Engineer Etc
v.	No of years having experience in this project

# Q. 2 Area of inquiry - Views of individual Professionals on Level of Technology Transfer

Explain the extent to which each of the following were contributed to the technology/ knowledge transfer

- 1. As you think what is the level of technology / knowledge transfer through this project?
- 2. What is the interest of foreign firms and professional towards the training of local professionals?
- 3. Explain the level of interest in acquiring and practicing of the new technology in junior level Engineers?
- 4. What are the problems en counted in technology transfer through this EPC contract? What are your proposals in future contract agreements?
- 5. What are the proposals to increase the level of O & M activities after commissioning?
- 6. What is the attitude of foreign engineers in training of technology transfer to local staff?
- 7. In future, if we need to implement this type of project, do we have the capacity?
- 8. What Govt. should do to get TT in future project initiation?

# Q. 3 Area of inquiry - Type of contract and proposals to be included in future contracts towards technology and knowledge transfer

How the following factors can use for effective technology transfer?

- i. Joint venturing with local companies
- ii. Level of sub contracting
- iii. Local engineers in foreign sub contracting firms
- iv. QC, QA and Testing
- v. Propose clauses to include in future contracts? (at least 10 % of engineers by contractor etc.)

### Q. 4 Area of inquiry - Construction of RCC dams at Diarraba and Puhulpola

Explain the extent to which each of the following were contributed to the technology/ knowledge transfer

- i. Planning and designing of RCC Dams
- ii. At implementation and construction techniques
- iii. RCC plant operations
- iv. Placing and compaction techniques
- v. QC & QA procedures
- vi. Maintenance of RCC dams
- vii. Documentation & communication techniques

# Q. 5 Area of inquiry – Tunnel Boring Machine (TBM) machine and its installation and operation experiences

Explain the extent to which each of the following were contributed to the technology / knowledge transfer

- i. Procurement of TBM (specification etc.)
- ii. Installation and O &M
- iii. Special issues Risks and other problems encountered
- iv. TBM forecasting and testing before advancement and avoid risks
- v. Raise boring techniques and its experiences
- vi. Electromechanical parts procurement, installation, testing and operation experiences