

**DEMOGRAPHIC ATTRIBUTES BASED, COLD-START
RECOMMENDATION OF MODULES IN
ORGANIZATIONAL LEARNING**

Peduru Hewage Suneth Dasantha Ekanayake

158213P

M.Sc. in Computer Science

Department of Computer Science & Engineering

University of Moratuwa

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This dissertation submitted in partial fulfillment of the requirements for
the
degree Master of Science in Computer Science

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DECLARATION

I declare that this is my own work and this dissertation does not incorporate without acknowledgement any material previously submitted for a Degree or Diploma in any other University or institute of higher learning and to the best of my knowledge and belief it does not contain any material previously published or written by another person except where the acknowledgement is made in the text.

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Signature: Date:

Name : P.H. Suneth Dasantha Ekanayake

The above candidate has carried out research for the Masters Dissertation under my supervision.

Signature of the Supervisor: Date:

Name : Dr. H.M.N. Dilum Bandara

ABSTRACT

Organizational learning is the process of creating, transferring, and retaining knowledge within an organization. It is of high importance due to the highly dynamic nature of the modern employee base. Moreover, new employees perform sub-optimally and get frustrated when such knowledge and expertise are not readily accessible to them. While many organizations use an organization-learning platform to bridge the knowledge gaps, both for new and existing employees, their effectiveness is being questioned due to lack of relevance, incoherent order of modules to be followed, and lack of fit with the learning style of an employee. While recommendation systems could overcome these challenges, it is difficult to provide a fitting set of recommendations for new employees who do not have any history with learning management system (aka., cold start problem).

We address the cold-start problem in recommender systems for organizational learning using the demographic information of employees. First, similar employees are grouped together based on their demographic attributes. Second, the modules that they follow are clustered according to their similarity. Then the orders of modules and the employee clusters are linked together in such a way that the number of module orders related to a user cluster is maximized. When a cold-start employee enters in to the system, his closest employee cluster is identified based on the demographic features and recommendations are generated considering the module sequences which have the least dissimilarities to the other module sequences in the linked module order cluster. We then tested the proposed technique using a synthetic dataset generated considering a medium scale organization. The dataset consists of age, gender, department, designation, and the order of learning modules followed by the employees. The proposed recommendation system has good accuracy, e.g., 71% of the module recommendations were more than 90% similar to the actual module orders.

Keywords: Collaborative Filtering, Order Clustering, Recommender System, Cold-Start Problem

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LIST OF ABBREVIATIONS

Abbreviation	Description
CBF	Content-Based Filtering
CF	Collaborative Filtering
CRBM	Conditional Restricted Boltzmann Machine
MAE	Mean Absolute Error
RBM	Restricted Boltzmann Machine
RMS	Root Mean Square
RMSE	Root Mean Square Error