POTENTIAL GROWTH OPPORTUNITIES FOR SMS BASED UTILITY PAYMENTS AND BANKING SERVICES IN SRI LANKAN CONTEXT

University of Moratuwa, Sri Lanka. MASTER OF BUSINESS ADMINISTRATION www.lib.mrt.ac lla INFORMATION TECHNOLOGY

W.S.Jayasekara

Department of Computer Science & Engineering

University of Moratuwa

December 2007

POTENTIAL GROWTH OPPORTUNITIES FOR SMS BASED UTILITY PAYMENTS AND BANKING SERVICES IN SRI LANKAN CONTEXT

By

W.S.Jayasekara



The Dissertation was submitted to the Department of Computer Science & Engineering of the University of Moratuwa in partial fulfillment of the requirement for the Degree of Master of Business Administration.

Department of Computer Science & Engineering
University of Moratuwa
December 2007

DECLARATION

"I certify that this thesis does not incorporate without acknowledgement any material previously submitted for a degree or diploma in any university to the best of my knowledge and belief and it does not contain any material previously published, written or orally communicated by another person or myself except where due reference is made in the text. I also hereby give consent for my dissertation, if accepted, to be made available for photocopying and for interlibrary loans, and for the title and summary to be made available to outside organizations"

Signature of the Candidate	Date



.....

Supervisor – Dr. Chathura De Silva

ABSTRACT

Mobile phone has started to touch the hearts of millions of Sri Lankans while Internet is still not accessible for many of them. Therefore if people can save money and time by conveniently carrying out banking and utility payments transactions through the mobile phone from where they are, it should obviously hit the society with lot of socio-economic benefits.

But the reality is that the strength of the SMS based payments has not been exploited to its full potential in Sri Lanka though it is experimented by many banks and mobile operators in the country. The main objective of this research was to investigate the influential factors that have led these services to be unpopular among Sri Lankans. A model, which can be used to promote these services in the country, was produced at the end of the research.

Global research findings on mobile and SMS based banking and payments, identified through the literature were discussed. A qualitative study was carried out to identify the influential factors pertaining to mobile and banking industry. User perspectives were identified through a questionnaire based survey conducted with a selected sample of mobile subscribers banking with four leading banks in Sri Lanka.

Data gathered from the consumer survey were statistically analyzed through linear regression analysis and simple correlation analysis. It was concluded that there is a significant relationship between the SMS based payment services usage and the influential factors such as awareness, security confidence, service reliability and the SMS usage intensity of the mobile subscribers. However, there was no significant linear relationship between services usage and easy usability of the services. It was also concluded that SMS based banking and payments services offered by the mobile operators and banks in Sri Lanka, are not aligned with the business strategies of the respective organisations.

ACKNOWLEDGEMENT

The success of this research project can be attributed to many individuals. All of them have supported me in different ways at different stages of the project. I would like to express my gratitude to each of them for all the support, advices and encouragement extended to me during the project.

Also there are few individuals, who deserve a special word of thank for the highly important contributions made to help this research project a success. First and foremost, I wish to express my sincere gratitude to my supervisor Dr. Chathura De Silva, Senior Lecturer, Department of Computer Science and Engineering, University of Moratuwa, for his advices, guidance and support extended to me during the entire research study.

I would extend my heartfelt gratitude to Mr. Saman Perera, GM - Information Systems, Mobitel (Pvt.) Ltd and all my co-workers for the encouragement, guidance and helping me in various ways through out the research project.

www.lib.mrt.ac.lk

I wish to thank Mrs. Vishaka Nanayakkara, Senior Lecturer and Head of Department of Computer Science and Engineering, University of Moratuwa, and the staff of the Department for all the support extended to us during the research period.

I would also like to thank Dr. Kennedy Gunawardena, Senior Lecturer, University of Sri Jayawardenapura for his assistance and guidance on research design and data analysis.

I would extend my sincere gratitude to all individuals including industry specialists, who participated in the pilot study, qualitative study and the research survey for spending their valuable time on my research.

Last but not least, I would be really grateful to my wife Niru and little daughter Ransilu for their patient, understanding and support in making this endeavor a success.

Table of Contents

Declaration	on	iii
Abstract.		iv
Acknowle	edgement	v
Abbrevia	tions	xii
1. Int	troductiontroduction	1
	Overview	
	Sri Lankan Banking Sector	
	Sri Lankan Mobile Telecom Sector	
	Research Problem	
1.5	Research Topic	5
1.6	Research Objectives	6
1.7	Importance of the Research	6
1.8	Research ScopeUniversity of Moratuwa, Sri Lanka.	7
	Electronic Theses & Dissertations	
	terature Review	
	Overview	
2.1.1	Email & Internet Growth in Sri Lanka.	
2.1.2	Fixed-line Telephone Distribution in Sri Lanka	
2.1.3 2.1.4	Sri Lanka Mobile Industry Growth	
	Mobile Subscriber Growth in Regional Countries	
	Mobile Banking and Payment Transactions	
2.2.1 2.2.2	Mobile Payment Business Model	
2.2.3	Advantages of Mobile Banking Over other Technologies	
2.2.3	SMS Based Transactions	
2.2.5	Mobile Banking Transactions that can be offered through SMS	
	Global status of SMS Based Banking and Payments Solutions	
2.3.1	Bangladesh Example	
2.3.2	China Example	
2.3.3	South Africa Example	
2.4	Sri Lankan Environment	18
2.4.1	Mobile Telecom Sector Suitability	
2.4.2	Sri Lankan Banking Sector Availability	19

2.5	SMS Based Banking and Payments Solutions in Sri Lanka	19
2.5.	1 Sampath Bank Tigo (Celltel) SMS Banking	19
2.5.	2 Mobitel and Sampath's Banking, Bill Payment and SMS Reload	20
2.5.	Com e-Load from Commercial Bank	20
2.5.	4 HNB Mobitel SMS Banking, E Reload and Bill Pay	20
2.5.	5 HNB Tigo E-Reload and Bill Pay	21
2.6	Latest Mobile Payment Solutions in Sri Lanka	21
2.6.		
2.6.	2 NDB's EZ Pay Solution	22
2.6.	3 Sampath Bank's 'Mobile Cash'	22
2.6.	4 Mobitel's Peer to Peer Balance Transfer	23
2.7	Influencing Factors for Mobile Payment Success	24
2.7.	1 Cost Advantage	25
2.7.	2 Ease of Use	26
2.7.	3 Information Security Concerns	26
2.7.	4 Infrastructure Availability	27
2.7.	5 Technological Feasibility and User Support	29
2.7.	6 Awareness	29
2.7.	7 Universality	29
	University of Moratuwa, Sri Lanka.	
3. N	Electronic Theses & Dissertations	20
	Methodology	
3.1	Introduction	30
3.2	Pilot Study	31
3.3	Conceptualisation	31
3.3.	1 Social & Environmental Impact	32
3.3.	2 Technology Impact	32
3.3.	3 Economical & Financial Impact	33
3.3.	4 Regulatory & Legal Impact	34
3.3.	5 Strategic Impact	34
3.4	Operationlisation	34
3.5	Final Questionnaire	38
3.6	Qualitative Study	38
3.6.	1 Mobile Operators Perspectives	38
3.6.		
3.7	Theoretical Framework	39
3.7.		
3.7.	•	
3.8	Sample Selection	40
	1	

3.9	Data Collection	42
3.10	Limitations of the Study	42
4.	Survey Data Analysis	44
4.1	Introduction	44
4.2	Primary Results	45
4.2	·	
4.2		
4.3	Reliability Analysis	46
4.4	Descriptive Statistics	
4.4	•	
4.4		
4.4		
4.4	Distribution of Respondents among 4 selected Banks	49
4.5	Secondary Data Analysis	49
4.5	5.1 SMS Usage Intensity	50
4.5	•	
4.5	Security Confidence Monatuwa Stillanka	51
4.5	5.4 Social Influence M.C. Theses & Dissertations.	52
4.5	Ease of Use which must acould	53
4.5	6.6 Awareness	53
4.5	SMS based payments and banking usage	54
4.6	Correlations	55
4.6	Correlation Matrix on Social Influence	56
4.6	5.2 Correlation Matrix on Service Usage	57
4.7	Regression Analysis and Hypothesis Testing	57
4.7	7.1 Model Building on Social Influence	58
4.7	7.2 Model Building on Service Usage	60
5.]	Discussion and Findings	64
5.1	Bank Specific Results	64
5.1	-	
5.1	.2 Hatton National Bank	65
5.1	.3 Seylan Bank	66
5.1	.4 Sampath Bank	66
5.1	.5 Other Banks	67

5.2	2	Operator Specific Results	68
	5.2.1	Dialog	68
	5.2.1	Mobitel	69
	5.2.3	Tigo	69
	5.2.4	Hutch	69
5	3	Hypothesis Testing	70
5.4	4	Other Findings	71
6.	C	onclusion	72
6.2	1	Summary	72
6.2	2	Results	73
7.	Rec	ommendations	74
8.	Futi	ıre Study	75
9.	Ref	University of Moratuwa, Sri Lanka. Electronic Theses & Dissertations www.lib.mrt.ac.lk	76
10.	A	nnexure	81
10	.1	Annexure A: Consumer Survey Questionnaire - Sinhala	81
10	.2	Annexure B: Consumer Survey Questionnaire - English	
10	.3	Annexure C: Mobile Sector Questionnaire - Qualitative Study	
10		Annexure D: Banking Sector Questionnaire - Qualitative Study	

List of Figures

Figure 1.1: Deposits Distribution of Leading Commercial Banks as at Sep 2006	4
Figure 2.1: Email & Internet Growth 1996-2007	9
Figure 2.2: Provincial Fixed-line Telephone Distribution	10
Figure 2.3: Mobile Subscribers Growth 1992-2007 March	11
Figure 2.4: Prepaid Postpaid Composition in Sri Lanka	12
Figure 2.5: Recent Mobile Subscriber Growth in Regional Countries 2004-2006	13
Figure 2.6: Mobile Penetration of Regional Countries 2006	13
Figure 2.7: Mobile Payment Business Model	14
Figure 2.8: Different mode for accessing the Bank Account	15
Figure 3.1: Questionnaire Generation	30
Figure 3.2: Dependency of Concepts	31
Figure 3.3: Conceptual Model on Social Influence	39
Figure 3.4 : Conceptual Model on Service Usage	
Figure 3.5: Target Population, Sample Population & Actual Sample	41
Figure 4.1: Respondents Gender Category	47
Figure 4.2: Respondents Age Category	48
Figure 4.3: Respondents Education Level Category	48
Figure 4.4: Bank wise Respondents	49
Figure 4.5: SMS Usage Intensity Mean & Std. Deviation	50
Figure 4.6: Service Reliability Mean & Std. Deviation	51
Figure 4.7: Security Confidence Mean & Std. Deviation	52
Figure 4.8: Social Influence Mean & Std. Deviation	52
Figure 4.9: Ease of Use Mean & Std. Deviation	53
Figure 4.10: Awareness Mean & Std. Deviation	54
Figure 4.11: Service Usage Mean & Std. Deviation	55
Figure 4.12: Regression Analysis on Social Influence	59
Figure 4.13. Regression Analysis on Service Usage	61

List of Tables

Table 1.1: Assets, Advances & Deposits of Leading Commercial Banks as at Sep 2006	3
Table 2.1: Provincial Fixed-line Telephone Distribution	9
Table 2.2: Mobile Subscribers Growth 1992-2007 Mar	11
Table 2.3: Mobile Subscriber Growth in Regional Countries 2004-2006	13
Table 2.4: Factors for Influencing the Success of Mobile Payments	24
Table 2.5: Factors Affecting Consumer Adoption of Mobile Payments	25
Table 3.1: Variables and Indicators for Social & Environmental Impact	32
Table 3.2: Variables and Indicators for Technology Impact	33
Table 3.3: Variables and Indicators for Economical & Financial Impact	33
Table 3.4: Variables and Indicators for Regulatory and Legal Impact	34
Table 3.5: Variables and Indicators for Strategic Impact	34
Table 3.6: Operatinalisation	35
Table 3.7: Questionnaire distribution and response summary	
Table 4.1: Descriptive Statistics of responses for all the questions	45
Table 4.2: Descriptive Statistics of Variables	46
Table 4.3: Cronbach's Alpha	
Table 4.4: Respondents Gender Category Details	47
Table 4.5: Respondents Age Category Details	47
Table 4.6: Respondents Highest Education Level Details	48
Table 4.7: Respondents based on the Bank	49
Table 4.8: SMS Usage Intensity among Bank Consumers	50
Table 4.9: Service Reliability among Bank Consumers	51
Table 4.10: Security Confidence among Bank Consumers	51
Table 4.11: Social Influence among Bank Consumers	52
Table 4.12: Ease of Use among Bank Consumers	53
Table 4.13: Awareness among Bank Consumers	54
Table 4.14: Service usage among Bank Consumers	54
Table 4.15: Correlation Matrix on Social Influence	56
Table 4 16: Carrelation Matrix on Service Usage	57

ABBREVIATIONS

ARPU – Average Revenue Per User

ATM – Automatic Teller Machine

BOISL – Board of Investment Sri Lanka

BTS – Base Transceiver Station

CBSL – Central Bank of Sri Lanka

CDMA – Code Division Multiple Access

GDP - Gross Domestic Products

GSM – Global System for Mobile Communications

HNB – Hatton National Bank

HSBC – Hongkong and Shanghai Banking Corporation

ISP – Internet Service Provider

ITU – International Telecom Union

IVR – Interactive Voice Response

LAN – Local are Network

LCB Licensed Commercial Banks Dissertations

MSC — Mobile Switching Center

NDB – National Development Bank

NFC – Near Field Communication

NTB – Nations Trust Bank

OTA – Over the Air

PDA —Personal Digital Assistant

PIN – Personal Identification Number

SIM – Subscriber Identification Module

SMS – Short Messaging Service

SMSC – Short Message Service Center

SWIFT – Society for Worldwide Inter-bank Financial Telecommunication

TRCSL - Telecommunication Regulatory Commission of Sri Lanka

VPN – Virtual Private Network

WAN – Wide Area Network

WAP – Wireless Application Protocol