AN EVALUATION OF ICT INFRASTRUCTURE AND ICT FAMILIARITY OF OPERATIONAL STAFF IN CONTAINER TERMINALS

A CASE STUDY BASED ON TWO SRI LANKAN CONTAINER TERMINALS



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Declaration

"I certify that this dissertation does not incorporate without acknowledgement any material previously submitted for a degree or diploma in any University to the best of my knowledge and believe it does not contain any material previously published, written or orally communicated by another person or myself except where due reference is made in the text. I also hereby give consent for my dissertation, if accepted, to be made available for photocopying and for interlibrary loans, and for the title and summary to be made available to outside organizations"

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ABSTRACT

It is important for container terminal operators and administrators to understand the key factors influencing the productivity due to competitive nature of the business. Growing competition among container terminal has forced the container terminal management to develop competitive strategies to attract and retain their customer base.

The shipping Alliances that have tremendous command over selection of seaports always set standards and expect very high productivity indicators and service level. The shipping lines and freight forwarders always demand faster response, on-line data availability, online billing and online payments. It is therefore important to have these functions be processed and managed by using an infrastructure with proper Information and Communication Technology (ICT).

For the port of Colombo as it is facing severe competition from the seaports in the South Asian region and ports in Far East and Persian Gulf, it is extremely important to have the seaports facilities to meet international standards. At the same time emergence of new terminals, construction of new generation ships, mergers and alliances of shipping lines are also happening. This dissertation analyzes the implementation level of information technologies used in some of the container ports in the region as well as in Sri Lanka.

The operating staffs' IT skill is one the factor for productivity since they have to interact with sophisticated ICT systems. It is important to study the actual impact of this factor to the performance of the terminal. The research compares the effect of ICT and IT skills to final productivity in two container terminal in Sri Lanka. It was not found any research done on this area and this is a useful area for future research.

LIST OF ABBREVIATIONS

ATM Automatic Teller Machine Asynchronous Transfer Mode **ATM CFS** Container Freight Station

Carrier Sense Multiple Access / Collision Detect CSMA/CD

Differential Global Positioning System **DGPS**

DP **Data Processing** DR Disaster Recovery

ECS Electronic Container Seal Electronic Data interchange **EDI**

FC Fiber Channel **FCL** Full Container Load FF Freight Forwarder

GPS Global Positioning System Graphical User Interface **GUI HHT** Handheld Terminal

HIT Hong Kong International Terminal

ICT Information and Communication Technology

ΙP

Internet Protocol
Institute of Shipping, Economics and Logistics **ISL**

Industrial Sciencetific and Medical **ISM** ISO International Standard Organization

IT Information Technology Inter Terminal Transfer ITT

ITV Industrial Television (=CCTV)

JCT Jaya Container Terminal **JNPT** Jawaharlal Nehru Port Trust

LAN Local Area Network **LCL** Less than Container Load **MDT** Mobile Data Terminal

MF Main Frame MM Multi mode

OCR Optical Character Recognition OSI Open System Interconnection

PC Personal Computer

PDS Position Detecting System

PM Prime Mover

PSA Port of Singapore Authority PTP Port of Tanjung Pelapas **QEQ** Queen Elizabeth Quay

RAID. Redundant Array of Inexpensive Disks **RDBMS** Relational Data Base Management System RFID Radio Frequency Identification
RHDT Radio Handheld Data Terminal
RMG Rail Mounted Gantry Crane
RTG Rubber Tired Gantry Crane
SAGT South Asia Gateway Terminal

SAN Storage Area Network
SLPA Sri Lanka Ports Authority

SM Single Mode

UCT

SNA Simple Network Architecture

TCP/IP Transmission Control Protocol and Internet Protocol

Unity Container Terminal

TDR Terminal Departure Report
TEU Twenty Foot Equivalent Units
TMS Terminal Management System
TSA Terminal Service Agreement

UN/EDIFACT United Nations/EDI for Administration, Commerce and Transport

UPS Uninterruptible Power Supply

UTP Un-shielded Twisted Pair

VDU Video Display Unit

VLAN Virtual Local Area Network
VMT Vehicle Mounted Data Terminal
VPWS Vessel Planning Work Station
WAN Wide Area Network
XML eXtensible Mark-up Language

YOCS Yard Operation Control System

YOR Yard Occupancy Ratio

YPCS Yard Planning Computer System

YPS Yard Planning System

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